Conference Health in Fragile Contexts
24th August 2016

- Fragility / Violent Conflicts
- Peace and Statebuilding, for contribution to positive change
- New Deal / SDG 16
- Conflict Sensitive Program Management CSPM

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**Fragility:** 3 key features for development: basic state functions; legitimacy; political processes

- OEDCD-DAC: “State fragility is defined as a lack of capacity to perform basic state functions, where “capacity” encompasses

- (a) organizational, institutional and financial capacity to carry out basic functions of governing a population and territory

- and (b) the state’s ability to develop mutually constructive and reinforcing relations with society.

(...)
State capacity is achieved through:

- political processes of constructive state-society bargaining, which in turn require legitimacy;
- capacity and legitimacy can then become mutually reinforcing, and contribute to state building
- The dynamic can also be negative if a lack of capacity undermines legitimacy and vice versa, contributing to state fragility.

Don’t forget: Global drivers of conflict and fragility
The New Deal


• Global trends: Millenium Declaration, Post-MDGs’ debate; World Development Report 2011; post-stabilisation paradigm.

• Use 5 Peacebuilding and Statebuilding Goals (PSGs) to guide our work in fragile and conflict-affected states and situations.

• Focus on new ways of engaging and new partnerships to support country led and owned transitions out of fragility.

• Build mutual trust by providing aid and using domestic resources more effectively.
The 5 Peacebuilding and Statebuilding Goals (PSGs)

- Legitimate politics
- Security
- Justice
- Economic foundations
- Revenues & services
SDC New Deal Implementation Plan

*Reform activities for an increased engagement in FCS*

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<tr>
<th>Measures</th>
<th>Achievements</th>
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<tr>
<td><strong>Country Strategy and Programming</strong></td>
<td>Country Strategies address root causes of fragility &amp; conflict and integrate conflict sensitivity</td>
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<td><strong>Working together</strong></td>
<td>Joint Country Strategies are elaborated in a sense of a whole of government approach and collaboration with other donors, multilateral system and civil society is strengthened</td>
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<td><strong>Human Resources</strong></td>
<td>Concept for recruitment of qualified staff for fragile contexts is in place</td>
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<td><strong>Security</strong></td>
<td>New Security Guidelines and training opportunities are in place</td>
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<td><strong>Communication</strong></td>
<td>The rationale and goals for an increased engagement in FCS is known within SDC, key partners and the broad public</td>
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SDC’s Peacebuilding and Statebuilding Strategy: How to work in fragile contexts - Application of CSPM

- **Causes and Effects** -> interests of dividers and connecters
- **Actors mapping** -> understand the context
- **Fragility issues** -> relationships in disorder
- **Fragility needs** -> transition to social and political peace
- **Fragility trends** -> understand the different scenarios
- **Relevance assessment** -> contribution to change
- **Theory of Change** -> assumptions and intervention logic

- **Monitoring of Impact of Program on Context** -> Result Framework
- **Monitoring of Impact of Context on Programme** -> MERV
- **Comprehensive risk management** -> making the institution fit for purpose = to stay engaged
Knowing the context and deciding on strategic outcomes

Swiss experiences
International and country specific fragility framework, G7*/New Deal

Peace and Statebuilding Goals (PSG)

- a state
- safety
- jobs
- equity
- services
- for all
CS in FCAS: Reduction of fragility and conflict causes – strengthening of state and society resilience against violence – enjoyment and protection of human rights
Out of fragility objectives – strategic level
“overall goal” and contribution logic per domain

Impact Hypothesis

fragile contexts

Reduction Of fragility

Poverty reduction

State building

Peace building

Human rights

"Dear Mr. Gandhi, We regret we cannot fund your proposal because the link between spinning cloth and the fall of the British Empire was not clear to us."

# Objective in Cooperation's Strategies

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Manage conflict sensitive

- Actions
- Resource transfers
- Behaviour
- Messages

Conflict context

Do No Harm approach

Stability Sustainability
From context & conflict analysis to development of scenarios

Root causes and main issues of conflict

- Reference for results framework
- Most likely scenario
- Worst case scenario
- Best case scenario